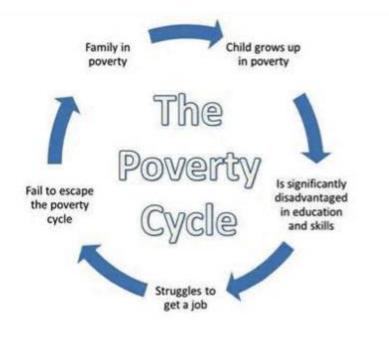
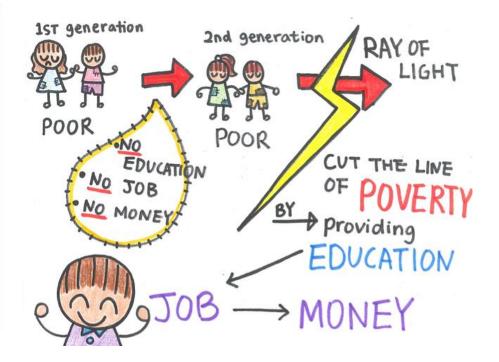
Breaking the Cycle of Poverty by Designing Programs for All Family Members

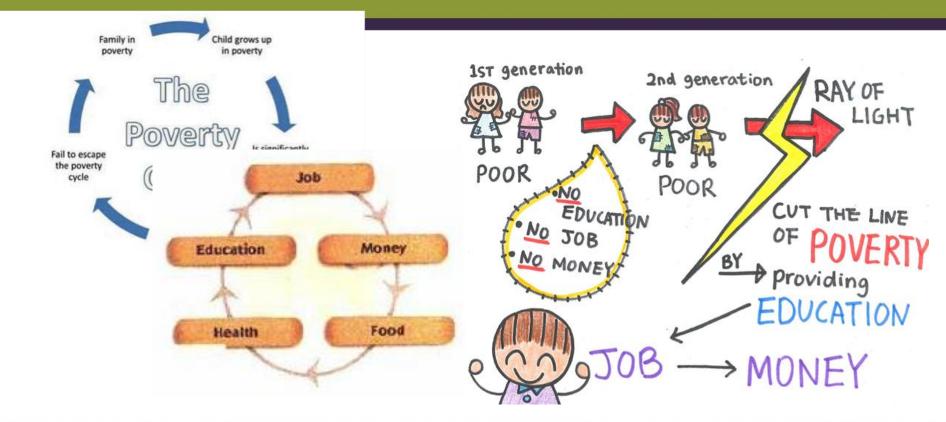


NAWRS 2019 Workshop Collaborating Across Lines to Build Up Lives New Orleans, LA - July 29, 2019







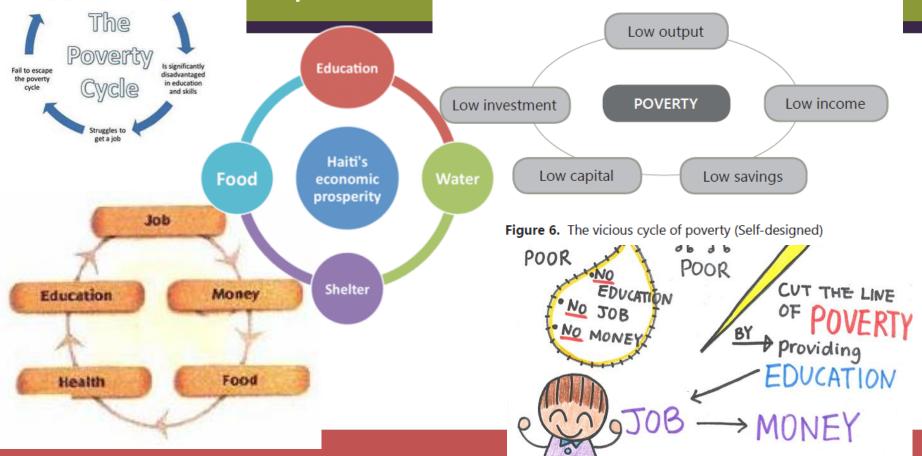


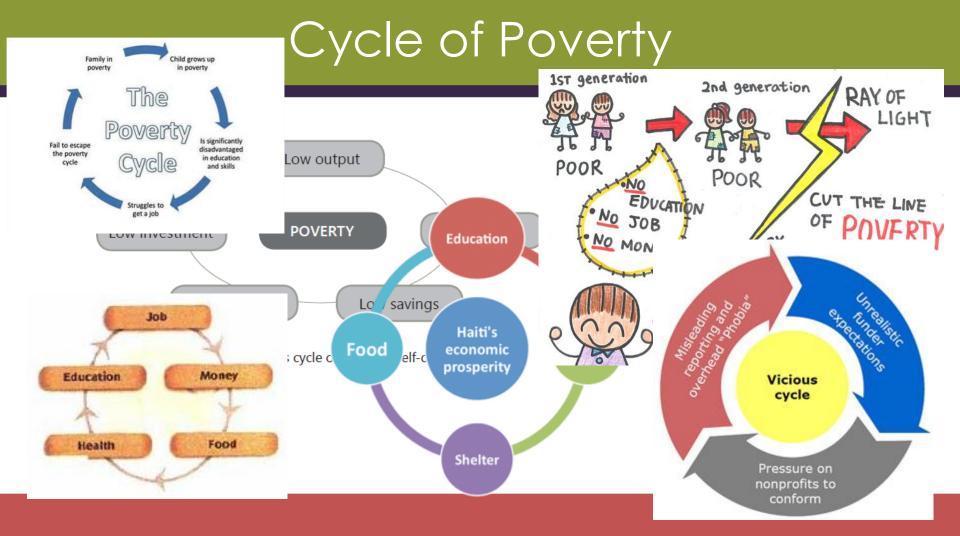
Family in

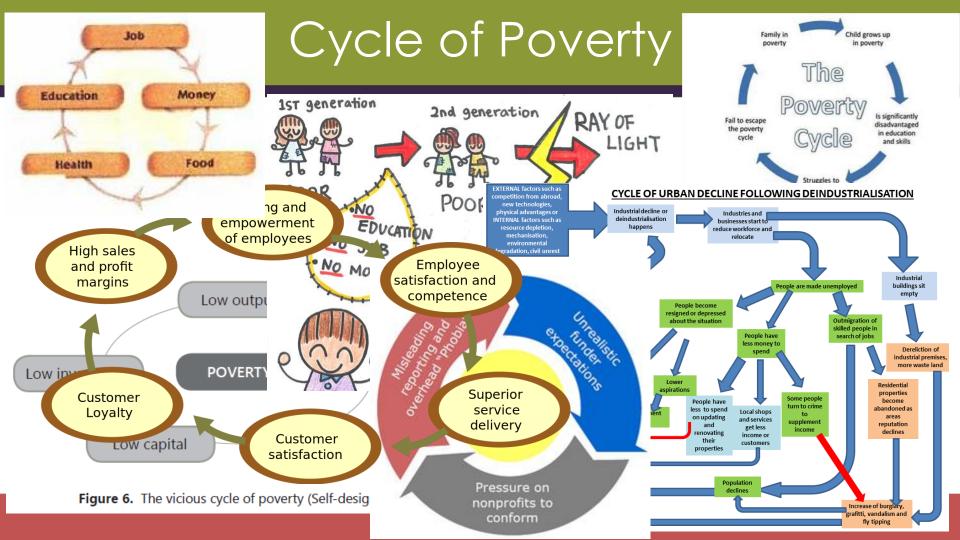
poverty

Child grows up

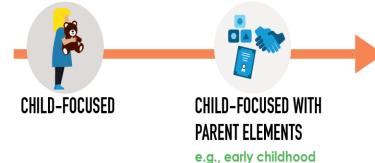
in poverty







Working Across Generations



e.g., early childhood development, parenting skills, family literacy, and health screenings



PARENT-FOCUSED WITH Child Elements

e.g., child care, workforce programs, food and nutrition, and supports for student parents



PARENT-FOCUSED



INTRODUCTIONS







Tracy S. Gruber, JD UT Dept. of Workforce Services Sr. Advisor, Intergenerational Poverty Initiative Director, Office of Child Care Henrietta Muñoz, PhD United Way of San Antonio and Bexar County Sr. Vice President, Research and Implementation Dual Generation – San Antonio Yekaterina Probert Fagundes (Kate) Formerly of Ramsey County Minnesota - Workforce Solutions Currently with Carver County, MN

OVERVIEW

- Examples from 3 Sectors & 3 States
 - State Government (Utah)
 - County Government (Minnesota)
 - Community Based Organization (Texas)
- 7 Components of Family Focused Programs

7 Components

- 1) Identify <u>Common Value</u>
- 2) Build Political Will
- 3) Ongoing <u>Leadership</u>
- 4) Incorporate <u>Storytellers & Family Voice</u>
- 5) Work is <u>Data-Driven</u>
- 6) Includes Clear <u>Goals & Objectives</u>
- 7) Requires <u>Resources</u>

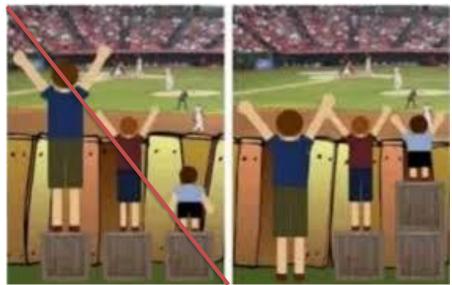
FIND A COMMON VALUE

... For the poor you will always have with you in the land. Therefore I command you, 'You shall open wide your hand to your brother, to the needy and to the poor, in your land.'

--Deuteronomy 15:7-11

FIND A COMMON VALUE(S)

EQUITABLE OPPORTUNITY FOR ALL UTAH CHILDREN



BUILD POLITICAL WILL

Utah's Messenger: Stuart Reid

- Credible
- Respected by Peers
- Understood Utah Politics



Leadership



Research and evaluation

Leadership

- Focus on integration
 Collaboration
 Partnerships
 Planning
- ImplementationResearchModificationImplementation

STORYTELLERS



Storytelling

Diversity asks, "Who is in the room?" Equity responds: "Who is trying to get in the room but can not?" Whose presence in the room is under constant threat of erasure ? "Inclusion asks, "Has everyone's ideas been heard ?" Justice responds, "Whose idea won't be taken as seriously because they are not in the majority?"

Dr. Dafina-Lazarus Stewart

Storytelling

- •Voice
- •Needs
- •View
- Inclusive knowledge
- •Focus group
- Cultural connection
- •Active advisor and implementer

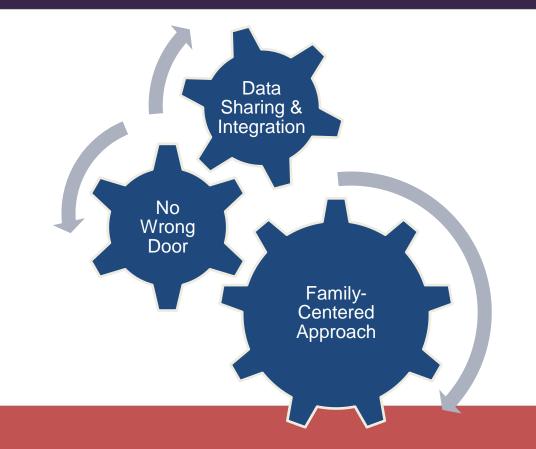


Storytelling

- •Building community around children(we must know our past in order to move forward and define our future)
- •Nurturing of spirit and renewed energy
- •Investing and focusing on children
- •Parent is a teacher
- •Community/everyone is a teacher the child (everybody in concepts)



DATA - DRIVEN



GOALS AND OBJECTIVES

The Intersection of Population & Performance Accountability



RESOURCES

- Formal Funding (grant, etc.)
- Collaborative (everyone brings their money to the table)
- Collaborative (no funding, but instead people are resources to changing their organization's work/mission to implement)



Q & A

BETTER TOGETHER:



Benefits of Bringing Academic and Agency Researchers Together to Address Intergenerational Poverty



SESSION OVERVIEW

- 1.Provide Background on Utah's Intergenerational Poverty Initiative
- 2.Sectors of Research Necessary to Lead to Improved Outcomes for Families
- 3.Utah's Approach for Coordinating these Sectors of Research
- 4.Overcoming Challenges with Respect to Coordination
- 5.Successes Emerging from the Coordination

RESEARCH COLLABORATION

Reducing Intergenerational Poverty Requires Large Research Collaboration Effort

Large Research Collaboration Efforts Require:

- 1.A BIG Idea!
- 2. Leadership
- 3. A will across groups to engage

THE BIG IDEA . . .

Utah's Intergenerational Poverty Initiative



Created the Intergenerational Welfare Reform Commission in 2012/2013:

- Workforce Services
- Human Services
- Health
- Utah State Board of Education
- Juvenile Court
- Required regular reports and a data tracking system
- Required collaboration of Commission member agencies



AREAS OF CHILD WELL-BEING LEADING

TO SUCCESS IN ADULTHOOD

FAMILY

ECONOMIC

STABILITY

. 5-Year Goal: Children

at risk of remaining in

stable families, able to

meet their basic needs.

• 10-Year Goal: Children

at risk of remaining in

poverty are living in

families that are self-

sufficient/reliant.

poverty are living in

EDUCATION

 S-Year Goal: Align systems assisting w/educational outcomes to ensure efforts are focused in schools disproportionately impacted by intergenerational poverty. These systems include all levels of government, local schools, communities, businesses and non-profits.

 10-Year Goal: Children at risk of remaining in poverty as they become adults graduate from high school at a rate equal to the statewide rate.

100

HEALTH

 5-Year Goal: Children experiencing intergenerational poverty have access to quality physical health, mental health and dental care, regardless of where their family resides in Utah.

 10-Year Goal: Children experiencing intergenerational poverty are receiving physical, mental and dental care at the same rates as the statewide rates in each of those areas, regardless of where their family resides in Utah.

EARLY CHILDHOOD DEVELOPMENT

 S-Year Goal: Align all systems involved in early childhood development to ensure Utah has the capacity to prepare children at risk of remaining in poverty for kindergarten. 10-Year Goal: Children at risk of remaining in poverty, as they become adults are emotionally, cognitively and developmentally prepared for kindergarten.

LEADERSHIP...

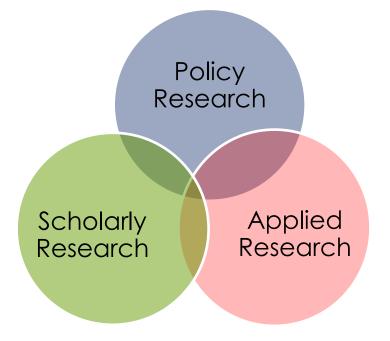
Utah's Intergenerational Poverty Initiative

Leaders willing and dedicated

- Influence system change
- Maintain focus
- Power to convene
- Ensure accountability



CROSS SECTOR ENGAGEMENT



Issues to Address

- 1. What/who drives the research?
- 2. What are the incentives and disincentives, from the perspective of each research sector, to collaborate?
- 3. What have been and continue to be the challenges to collaboration?
- 4. Have there been successes to collaboration?

POLICY RESEARCH

<u>Drivers</u>

- Use of data to reveal gaps in policy and resources to generate action and political will to reduce poverty
- Policymakers and politicians influence at a minimum the framing of the research if not the research itself.

Incentives/Disincentives to Collaboration

Challenges

<u>Drivers</u>

 Match theory with evidence in published research reports reviewed by other academics



Incentives for Collaboration

Overall, I am a better academic...

...I can understand the issues in a more concrete way

Professional Incentives

- Ability to publish from the data I analyze (scholarship 70%)
- Potential to help the community (citizenship 10%)
- I can engage students in the process of locally applied research (teaching 20%)

Disincentives for Collaboration

- I can't understand issues in a more concrete way
- I can't publish from the data I analyze
- I don't help the community
- I can't engage students in the process of locally applied research

Overall, research collaboration at the local level is professionally risky and for many fields (sociology, economics, political science), using already existing data with clear publishing rights is the most sure path to advancement...especially pre-tenure.

Challenges

- 1. Research is not performed in a vacuum!!!
 - Results of a study have political consequences academics may not see
- 2. Research from government sources are often not designed for multiple regression analysis.
 - Variables may be collected differently across agencies
 - Missing data is not always missing at random
 - Few "process" variables that gauge the "why" of correlations in the data.
- 3. The research process is much faster in the policy world!
 - Academics are trained to develop theories, concepts, and constructs that can link to data but are not trained in policy.

Drivers of the Research

- Building the relationships—responding to agency needs.
- Agency sets the agenda—our job is to help them do their job better/more effectively.
- Gather multiple forms of data to inform agency directed research questions with results informing policy and programmatic decisions.
- Confluence of evidence-based practice and practicebased evidence.

Incentives for Collaboration

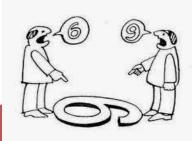
- Real opportunity to inform public policy and program development
- Students have access to first hand experience of relationship between practice, policy and research
- I can, with agency approval, publish from the data I analyze
- Data valuable to both policy research and scholarly research unique position to serve as intermediary between partners

Disincentives for Collaboration

- Easily disregarded as "not enough" or "invalid" by all sides.
- Political realities and power structures hold more influence than "real people"
- Gaining credibility takes time and effort; one must learn to see the issues from the inside when you are an outsider.

<u>Challenges</u>

- Agency-driven agenda is often unclear—"What do you really want to know?"
- Managing bias—"We already know the answer, we just need you to prove it!"
- Pace of change: Idea Today → Change tomorrow!
- Moving between research team and implementation
- Political agenda higher priority than exploring the question
- Balancing the qualitative and quantitative story
- Conflict between day-to-day operations and the research process



OVERCOMING CHALLENGES

- Share the outcome/goal/result
- Invest time in communication
- Respect each sectors unique drivers, goals, roles and objectives
- Remember your lessons from kindergarten—don't leave the sandbox!

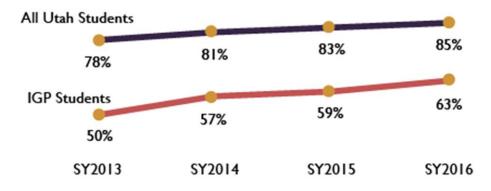


INITIATIVE SUCCESSES . . .

- Statewide discussion around poverty and the experiences of those living in poverty
- Data coordination across agencies and research sectors
- More nuanced, in depth understanding of the issue
- Ensuring individuals are brought into the story
- Trauma's role and relationship to families experiencing intergenerational poverty
- Evidence-based approach to problem solving
- Creating a research culture of learning from each other
- Improved coordination of applied researchers across agencies
- Research becoming more sophisticated in 2019

Improving Outcomes

Graduation Rates Continue Positive Trend SY2013 – 2016



Resources

intergenerationalpoverty.uta

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